AGENDA CITY OF ST. CHARLES GOVERNMENT OPERATIONS COMMITTEE ALD. DAN STELLATO, CHAIR

MONDAY, JANUARY 4, 2016 IMMEDIATELY FOLLOWING THE CITY COUNCIL MEETING CITY COUNCIL CHAMBERS – 2 EAST MAIN STREET

1. Call to Order

- 2. Roll Call
- **3.** Motion to approve Ald. Lemke to attend this meeting via telephone due to a personal illness.

4. Omnibus Vote

5. Police Department

- a. Recommendation to approve a proposal for Onesti Entertainment Corp. for a new Class B license for Club Arcada to be located on the 3rd floor of 105 E Main Street, St. Charles.
- b. Recommendation to approve a proposal for a class B liquor license for Title House to be located at 101 E Main Street (former Starbuck's location).

6. Public Works Department

a. Recommendation to approve a Real Estate Purchase Agreement for 904 South Avenue, St. Charles.

7. Executive Session

- Personnel
- Pending Litigation
- Probable or Imminent Litigation
- Property Acquisition
- Collective Bargaining
- Review of Minutes of Executive Sessions

8. Additional Items from Mayor, Council, Staff, or Citizens.

9. Adjournment

		AGENDA ITEM EXECUTIVE SUMMARY
	Title:	Recommendation to Approve a Request for Onesti Entertainment Corp. for a New Class B license for Club Arcada to be Located on the 3 rd Floor of 105 E Main Street, St. Charles
ST. CHARLES	Presenter:	Chief Keegan

Please check appropriate box:

Х	Government Operations (01/04/16)	Government Services
1. 1.17	Planning & Development	City Council
	Public Hearing	Liquor Control Commission

Estimated Cost:	Budgeted:	YES	NO	6
If NO, please explain how item will be funded:				

Executive Summary:

This is a request from Mr. Onesti of Onesti Entertainment Corp. for a new Class B license with a 1:00 a.m. late night permit to be located on the 3rd floor of 105 E Main Street, St. Charles to introduce a new business model called Club Arcada. All paperwork has been approved as well as fingerprints and BASSET certifications are in order. This will be a second liquor license located in Arcada Theatre at 105 E Main Street and according to City Code any additional licenses under one roof of the same address must be granted as an independent license.

5.08.220 License – Multiple Locations

Where two (2) or more locations, places or premises are under the same roof or at one street address, a separate local liquor license shall be obtained for each such location, place or premise; provided that nothing herein contained shall be so construed as to prevent any hotel or motel operator licensed under the provisions of this chapter from serving alcoholic liquor to his registered guests in any room or part of his hotel or motel, if such liquor so served shall be kept in and served from a licensed location, place or premises in said hotel or motel. (Ord. 2015-M-14 § 1; Ord. 2010-M-29 § 1.)

The application is recommended by the Liquor Control Commission meeting held on December 21, 2015 to go before the Government Operations Committee for their recommendation to City Council for final approval. Vote: Ayes: 3; Nays: 0; Absent: 2 with license being issued after they past final inspection and are granted occupancy.

Attachments: (please list)

Liquor License Application (front page)

Background Check ; Site Plan; Business Plan; Menu

Recommendation / Suggested Action (briefly explain):

Recommendation to approve a request for Onesti Entertainment Corp. for a new Class B license for Club Arcada to be located on the 3rd floor of 105 E Main Street, St. Charles.

For office use only:	Agenda Item Number: 4a

() New Apj () Renewal		LIQUOR CONTROL COMMIS TWO EAST MAIN STREET ST. CHARLES, ILLINOIS 60174-1		
City Re	tail Liquor Deale	er License Application (rev.	12/13) Non-Refundable	
Ordinance 5.08.05	0.A1 Applic	cation must be completed in full	Incomplete applications	s will be rejected
Business Type: Circ		A compose		
Business Name		rtainment Corp/ARCI	+NA TUsales Tax # 31	841041
Business Address _		1 Street, St. Charles, IL	Business Phone #	and the second se
Contact Person	Ron Onesti	Title CEC		
If Corporation, Corp				
Corporation Address				
Corporate Officers Or Sole Proprietor	plus Manager of Esta	ablishment, Officers must include P	resident, Vice President, Secre	tary and Treasurer
	siness within the City	of St. Charles under any other corp		1
If yes, list address of	business	or St. Chanes under any other corp	orate name: Yes	_No
Full Name, include M	liddle Initial Rond	ald Joseph Onesti		
r an r anno, anno			Title	
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Initial: Liq Comm	
Police Chief	

Police Department

Memo



Date:	12/18/2015
To:	The Honorable Ray Rogina, Mayor-Liquor Commissioner
From:	James Keegan, Chief of Police
Re:	Background Investigation-Onesti Entertainment/Club Arcada (B License)

The purpose of this memorandum is to document and forward to your attention the results of the background investigation conducted by members of the St. Charles Police Department concerning the above mentioned establishment.

As you are aware, Onesti Entertainment has submitted an application to introduce a new business model in the Arcada Theatre on the third floor called *Club Arcada*. Currently, the Arcada Theatre delivers alcohol pursuant to the following language codified within our D-5 ordinance language:

D-5. Class D-5 licenses shall authorize the retail sale of alcoholic liquors for consumption on the premises only, of the theater premises located at 105 East Main St. The sale of alcoholic liquors shall be from one (1) permanent location in the vestibule, one (1) service bar in the balcony, and up to two (2) other service bars as dictated by the event.

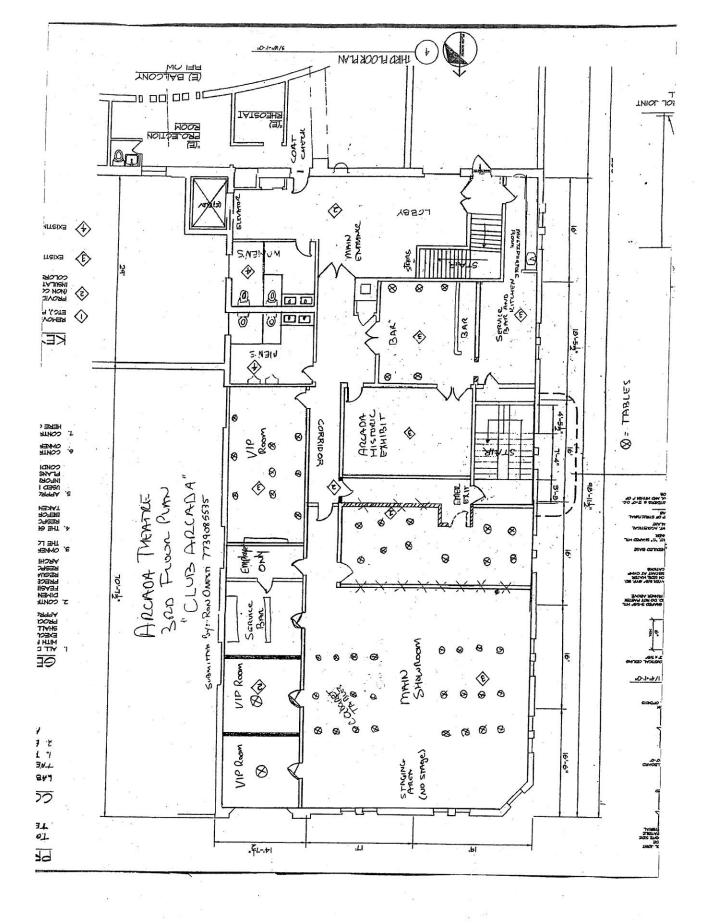
Their request seeks two new alcohol service points on the 3rd floor (see floorplan); therefore this application is a request for Class B liquor license with a 1:00 a.m. late night permit. According to City Code, *Club Arcada* must operate under a separate license even though it will be owned by Mr. Onesti and the business location is at 105 E Main Street pursuant to the following language codified within our ordinance language:

5.08.220 License – Multiple Locations

Where two (2) or more locations, places or premises are under the same roof or at one street address, a separate local liquor license shall be obtained for each such location, place or premise; provided that nothing herein contained shall be so construed as to prevent any hotel or motel operator licensed under the provisions of this chapter from serving alcoholic liquor to his registered guests in any room or part of his hotel or motel, if such liquor so served shall be kept in and served from a licensed location, place or premises in said hotel or motel. (Ord. 2015-M-14 § 1; Ord. 2010-M-29 § 1.)

The site location/floor plans and the corresponding application materials were reviewed by my staff. We also reviewed their business plan and police related calls for service. We found nothing of a derogatory nature that would preclude either the site location or the applicant from moving forward with expanded liquors sales and on-site consumption, subject to City Council approval.

Thank you in advance for your consideration in this matter.



and for

Club Arcada

Scope of Business

Club Arcada was originally opened in 1926 to compliment show attendees with soft drinks and as a pre-show holding room. It operated as a speakeasy during Prohibition, and a Chartreuse room (French Liquor) after Repeal Day in 1933 in what is now operating as The House Pub.

We are looking to bring back that original feel of the Roaring Twenties by reopening Club Arcada on the 3rd floor of the theatre building. It would feature Prohibition-era drinks, flapper-girl floor shows, period music, comedy, jazz and blues. It would be a 21 and over facility open Wed- Sun until 1am.

The club would also serve a small menu of small plate items to eat and be geared toward pre-show and after show bar activity. Wine, beer and spirits will be served. A full service bar will be located on the third floor.

Club Arcada Speakeasy

St. Charles, Illinois

Proposed Food Menu

Meatball Sliders Italian Beef Sliders Tomato Basil Bruschetta Caprese Salad Cannoli Cheese and Salami Platter

> The Onesti Entertainment Corporation 105 East Main Street • St. Charles, Illinois 60174 630.962.7000 www.O-Shows.com

Club Arcada Proposed Drink Menu

Moscow Mule

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(Tito's Handmade Vodka, Barritts Ginger Beer, Lime Juice) 1.5oz Tito's Vodka 3oz Barritt's Ginger Beer .5oz Fresh Lime

Glass: Copper Mug Method: Build in mixing glass. Add vodka and lime juice with ice. Shake. Add ginger beer and strain over fresh ice. Garnish: Lime Wedge

Old Fashioned (Woodford Reserve Bourbon, Angostura Bitters, .5oz simple syrup 2 orange rind 1 cherry 2 dashes of Angostura bitters 2oz of Woodford Reserve Bourbon 1oz Club Soda

Build in mixing glass. Muddle 2 orange rinds in mixing glass. Add simple syrup and two dashes of bitters. Add cherry and fill glass with ice. Add Bourbon and soda. Stir with mixing spoon.

<u>Cheerio</u> AKA Tom Collins (Smirnoff Vodka, Sour Mix, Club Soda) 1.5oz Smirnoff Vodka 3oz Sour Mix Splash Club Soda

Glass: 16oz Gibraltar Method: Build in mixing glass. Add vodka and sour mix with ice. Shake. Add splash of soda water and strain over fresh ice. Garnish : Two cherries

Purple Haze

(Titos Vodka, Bacardi Razz Rum, Tanqueray Gin, Sour Mix, Lemon-Lime Soda, Chambord Raspberry Liquor)

.5oz Titos Vodka .5oz Bacardi razz Rum .5oz Tanqueray Gin 3oz Sour Mix 1oz Lemon-Lime Soda .5oz Chambord Raspberry Liquor (Float)

Glass: 16oz Gibraltar **Method:** Build in mixing glass. Add vodka, rum, gin, and sour mix in mixing glass. Shake. Add lemon lime soda and strain over fresh ice. Float Chambord. Squeeze and drop lemon. **Garnish:** Lemon Squeeze

Rusty Nail

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(Dewers White Scotch, Drambuie) 1¼ oz Dewers White Scotch ¾ Drambuie

Glass: 8oz Rocks Method: Build in mixing glass. Add 1 ¼ oz of scotch. Add 3/4oz of Drambuie. Stir with stirring spoon. Garnish: Lemon twist

Vintage Vixen

(Bacardi Rum, Blackberry Brandy, Banana Liquor, Grenadine, Sour mix, Orange Juice, Myers Dark Rum) .5oz Bacardi Rum .5oz blackberry brandy .5oz banana liquor .5oz grenadine 2oz sour mix 1oz Orange juice float .5oz Myers Dark Rum

Glass: 16oz Gibraltar

Method: Build in mixing glass. Add brandy, rum, banana liquor, grenadine, orange juice and sour mix in mixing glass. Shake. Strain over fresh ice. Float Myers Dark rum. Garnish: Cherry, Orange

Salty Dog

(Titos Vodka, Grapefruit Juice) 1.5 oz Titos Vodka 3oz Grapefruit Juice

Glass: 8oz Rocks Method: Build in mixing glass. Add 1.5 oz of vodka. Add 3oz of grapefruit juice. Shake. Strain over fresh ice.

Garnish : Lemon twist

The Gatsby

а. I.

(Grey Goose Citron, Peach Schnapps, Banana Liquor, Orange Juice, Pineapple Juice, Cranberry)
1oz Grey Goose Citron Vodka
.5oz Peach Schnapps
.5oz Banana Liquor
(top with)
Orange/Pineapple juice
(Splash)
Cranberry

Glass: 16oz Gibraltar

Method: Build in mixing glass. Add vodka, peach schnapps, banana liquor in a mixing glass. Shake. Add orange juice and pineapple juice. Strain over fresh ice. Float Cranberry. **Garnish:** Orange Twist and cherry

		Title:	Recommend	ation to Ap	prove	e a Request	for Class B liq	uor
			license for T	Title House	to be	located at 1	01 E Main St	reet, St
0			Charles (for		cks' l	ocation)		
ST	C. CHARLES	Presenter:	Chief Keega	in				
	NCE 1834							
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Х	Governmen	t Operations (01	/04/16)		Gove	ernment Serv	vices	
	Planning &	Development			City	Council		<u>.</u>
	Public Hear	ing			Lique	or Control C	commission	
10 - 10 - 11								
Estir	mated Cost:			Budge	ted:	YES	NO	Ι
IfN	O, please expla	in how item will	be funded:	L		L		
Exec	cutive Summa	ry:						
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This	is a request for	•	iquor license fo ocation). This b	or Title Hou usiness is n	ise to not rec	be located a questing a la	t 101 E Main te night permi	Street, t.
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Date:

() New Application

() Renewal Application





City Retail Liquor Dealer License Application (rev. 12/13) Non-Refundable

Ordinance 5.08.050.A1	Application m	nust be complet	ed in full	Incomplete applications will be rejected
Business Type: Circle one	Individual	Partnership	Corporation	OTTHET Class B
Business Name TITLE				Sales Tax #
Business Address 101 E	MAINS	T. ST.	CHARLES, IL	60174 Business Phone # 702-885-805°
	INA RIDER	NOUR	Title MS.	Phone #
If Corporation, Corporate Name	TITLE F	touse 1	NC.	
Corporation Address 101 Corporate Officers, plus Mana Or Sole Proprietor	E. MAIN Iger of Establishm	ST. ST. ent, Officers m	CHARLES, Ist include Preside	L 60174 ent, Vice President, Secretary and Treasurer
Have you had a business with If yes, list address of business _	in the City of St. C	harles under ar	ny other corporate	name:YesNo
Full Name, include Middle Initial	MARIAN	JAM. F	RIDENDUR	Title MS.
Birth Date	aceHonoruru, f	LiDriver's Licer	se	Plome Phone # 1
Home Address			,	
Full Name, include Middle Initial				Title
				Home Phone #
Home Address				
Full Name, include Middle Initial				Title
				Home Phone #
Home Address				
Type of Establishment: () Pa	ckage (ᡃ⁄) Resta	urant ()Tav		anquet/ () Other Q-Center
Check as Applicable to () He Type of Establishment: () O	olding Bar [5.08.0 utside Dining [17.	10-F] ()Serv 20.020-R]	rice Bar [5.08.010-0	O] () Live Entertainment [5.08.010-H]
Brief Business Plan Description	n based on type of	f establishment	listed above:	
				Initial: Lig Comm

Police Department

Memo



Date:	12/18/2015
To:	The Honorable Ray Rogina, Mayor-Liquor Commissioner

- From: James Keegan, Chief of Police
- Re: Background Investigation-Title House Restaurant & Tavern/101 E. Main Street (Class B)

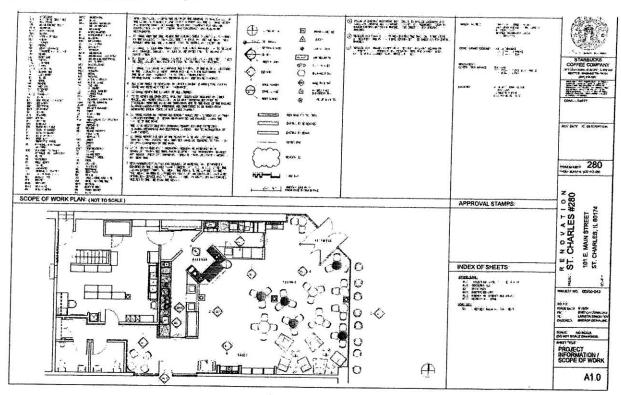
The purpose of this memorandum is to document and forward to your attention the results of the background investigation conducted by members of the St. Charles Police Department concerning the above mentioned establishment.

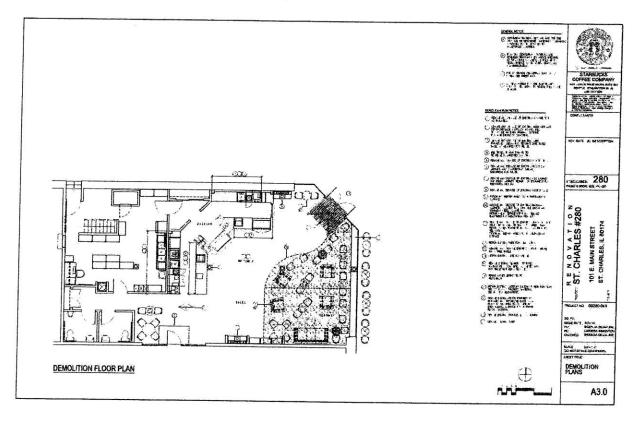
As you are aware, this location housed the former Starbucks coffee shop that has since relocated to 1st Street. The business plan submitted seeks approval to operate as a class B restaurant license with a full-service kitchen.

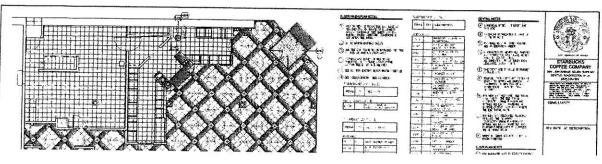
The site location/floor plans and the corresponding application materials were reviewed by my staff. We also reviewed their business plan, Dram Shop insurance (quote) and their articles of incorporation paperwork through the Illinois Secretary of State. We found nothing of a derogatory nature that would preclude either the site location or the applicant from moving forward with an on-site consumption license, subject to City Council approval. This location is NOT requesting a late night permit.

Thank you in advance for your consideration in this matter.

00280 - St. Charles Plans 05260... 1 / 6







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Business Plan For Title House

Title House Restaurant and Tavern

Submitted by: Marianna Ridenour St. Charles, IL 03 December 2015

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Executive Summary

References in this document to "Title House," "Title House Inc.," "company," "we," "us," "TH," "THinc," and "our" refer to the business of Title House Inc.

Title House is a new and exciting restaurant concept featuring a variety of fresh, locally sourced, boldly flavored, made-to-order menu items. Our restaurant will create an upscale sports style atmosphere that includes an extensive multi-media system, a full bar and an open layout which will appeal to sports fans and families alike. Our concept will offer elements of a casual dining restaurant, an evolving menu utilizing high-quality ingredients, craft beer and specialty cocktail options, and a multitude of television viewing opportunities. We will feature a flexible service model that allows our guests to choose among convenient dining options such as casual counter service, tableside fullservice or take-out. Our unique and extensive food menu and inviting atmosphere, combined with our guests' ability to customize their dining and viewing experience, will drive guest visits and loyalty.

We want to establish our brand through coordinated marketing and operational execution that ensures brand recognition and the quality and consistency of our concept. These efforts include marketing programs and aggressive advertising to support our restaurant. Our concept is further strengthened by our emphasis on operational excellence supported by stringent operating guidelines and comprehensive employee training.

Our business goal is to continue to grow and develop the Title House theme. To do so, we plan to execute the following:

- Offer a fresh, locally-sourced, boldly-flavored menu with broad appeal.
- Create an inviting, upscale neighborhood atmosphere.
- Enable our guests to customize their dining and viewing experience.
- Continue to strengthen the Title House name.
- Focus on operational excellence.
- Increase same-store sales and average unit volumes.

Introduction

Mission Statement

Title House will be the premier destination for sports fans in St. Charles and beyond. We will offer great food and service, customizable viewing options, and an upscale casual sports atmosphere unparalleled in the area.

Title House will strive to be the premier sports themed restaurant in the Tri-City area. This will be the finest, most comfortable sports bar in this region. At this sports bar we want our customers to have a more exciting experience during their favorite sport and dining time. This sports bar will provide more televisions with more sporting events than anywhere else in the region. This sports bar will provide state-of-the-art table-top audio control at each table so the customer can listen to the selected program of his or her choice without interference from background noise. The sports bar will combine menu selection, atmosphere, lighting, service and sports to create a sense of excitement in order to reach our goal of over-all value in a dining and entertainment experience.

Title House Inc. only shareholder is Marianna Ridenour. She will be the principal owner of the restaurant. The expected open date for this restaurant will be 02 April 2016. This will give us the opportunity to serve customers for the upcoming 2016 sports seasons.

Industry Analysis

The restaurant industry is an enormous part of our economy. The industry is one of the top employers in the country. There are many categories of restaurants so, outlined below is the services sector and the restaurant industry. According to the National Restaurant Association the 2015 industry outlook is:

- Sales: est. \$709.2B (record high)
- 945,000 locations
- 12.7M employees
- \$1.94B in daily sales
- Families spent almost \$2700 per year in away-from-home food
- **78 percent** of adults agree that going out to a restaurant with family or friends gives them an opportunity to socialize and is a better way to make use of their leisure time than cooking and cleaning up.

According to the United States Department of Labor, "Between 2006 and 2016, the Hospitality industry is expected to add 18 percent in wage and salary employment. Within the industry, wage and salary jobs in food services and drinking places are expected to increase by 17 percent between 2006-16, compared to 14 percent growth projected for wage and salary employment in all industries combined". Also, "The accommodation and food services sector makes up approximately 8 percent of all employment nationally (Bureau of Labor Statistics, Industry at a Glance)".

The industry trends to watch:

- · Greater use of technology and worker training as a means to boost productivity and efficiency.
- Continued increased focus on healthy lifestyles and restaurants providing . customers with fresh, local choices and customization.
- Increased upgrades and improvements in decor and becoming environmentally friendly.

An interesting article from

states that "Unknown restaurant concepts being cultivated today are the industry's 'baby gorillas'. Like a baby

gorilla, a fledgling upstart restaurant may be small enough to pick up now, but too large to handle within just a few years. An increasing number of restaurant concepts being launched and nourished now will be category killers in the next decade, blazing past national chains and forcing a significant change in the top 400 restaurant companies. Because change unfolds at an exponential rate, keep an eye on 'baby' brands that show signs of growing into the next 800-pound gorilla". The Title House will serve several market sectors. We will have an upscale casual atmosphere, a revolving food and drink menu that caters to consumers' demand for organic, local, and specialty options, as well as accommodating the sports and television enthusiast alike. The restaurant will have to serve multiple uses; for example, workday breakfast and lunch, dinner with the family, popular television series viewing parties, watching the big game, late-night cravings, and take-out. Every position in the restaurant will have a view of at least 2 televisions, so every viewing preference will be met. In addition, a separate dining area will be available for corporate meetings, viewing parties, and other private functions.

Organization

Title House Inc. will be held privately by a corporation owned by Marianna Ridenour. The restaurant will be located at 101 E. Main Street, Saint Charles, Illinois, 60174. Saint Charles already draws a large audience that frequents a number of area restaurants and taverns. Title House will offer an experience that caters to the successful business professional sports fan, a part of said audience that is currently underserved in the community.

The restaurant will need to serve several market sectors. It will have a family atmosphere as well as cater to the sports enthusiast. The restaurant will have a lunch menu, dinner menu, and the bar menu. The restaurant will also have weekly happy hour drink specials along with lunch and dinner specials, nightly and weekly events, as well as a private venue to sponsor other television viewing events. With the coveted summer weather in Illinois being favorable to seasonal outdoor activities, we believe sidewalk café tables are an important part of the overall success of the restaurant.

To help save on insurance cost and claims, top management will stress safety, stress safety, and stress more safety. Safety starts with the hiring process. The company will be thorough in efforts to screen employees and will implement pre-employment drug tests. This should help reduce on-the-job accidents that lead to insurance claims.

The insurances for the pub that must be acquired include workman's compensation, property & liability, liquor liability, and health insurance. Workman's compensation covers employees in case of harm attributed to the workplace. The property and liability insurance protects the building from theft, fire, natural disasters, and being sued by a third party. Liquor liability insurance provides coverage for bodily injury or property damage for which the insured may be held liable for contributing intoxication to any person. The company will need liquor liability insurance before liquor licenses are granted. Employee health insurance will be provided for the full time employee and will probably be the most expensive. Actual prices may vary and are dependent upon the number of employees. Quotes are relatively easy to get and will be added at the time insurance is acquired.

Professional accounting services will be employed immediately to ensure proper organization of the books. We will forecast a sales growth of 10% per year. The company will gain market share because of the atmosphere, quality of ingredients, and exceptional viewing experience.

Management/Human Resources

Current management will include Marianna Ridenour as Owner and General Manager. Other key personnel will be hired on an as-needed basis. There is not expected to be any shortage of qualified and available staff and management from local labor pools in each market area.

Benefit plan for full time employees

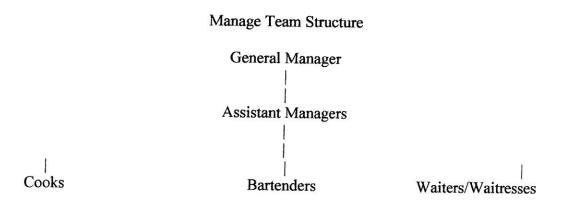
- Health insurance will be provided for all full-time personal.
- One paid vacation week after a year of employment.
- Three sick days will be provided
- 401k option if employee desires
- Dental will be on a 60/40 pay program
- Education reimbursement will be provided as a predetermined % in order to attract and retain responsible and competent employees.

Marianna Ridenour will be the President, CEO, and General Manager of Title House. General duties will be to oversee the daily operations of the restaurant, inventory and ordering of food, equipment, and supplies and arrange for the routine maintenance and upkeep of the restaurant, its equipment, and facilities. The General Manager will take a yearly salary only when the business begins seeing a profit from operations. There will be two assistant managers for the restaurant and their duties will be to oversee the personnel when the General Manager is not available. One of the managers will deal mainly with the cooks and the other with the wait staff and bartenders.

There will be two to six cooks (depending upon need) and each scheduled to work at most forty hours a week. They will have eight hour shifts and get paid up to \$12 per hour. The benefit plan may also be provided.

The will be two to five bartenders. They will work forty hours a week if so desired. They will be paid up to \$6.00 per hour depending on experience and may also be eligible to receive the benefit plan.

There will be three to five servers on staff who will assist in host/hostess positions as well. There will be some part time positions and full time positions. They will be paid up to \$6.00 per hour plus gratuity.



As stated before, a professional accountant will be employed immediately in order to ensure proper bookkeeping procedures.

Employees will be trained not only in their specific operational duties but in the philosophy and applications of our concept. They will receive extensive information from the managers and be kept informed of the latest information on healthy eating.

For process and benchmarking a big emphasis is being placed on extensive research into the quality and integrity of our products. They will constantly be tested for our own high standards of freshness and purity. Food costs and inventory control will be handled by our computer system and checked daily by management.

Operations

The key food suppliers for the business will be Maines, Get Fresh, or other reputable wholesale food distributors. THInc. will select the supplier that provides us a store credit, has exceptional delivery times, and has the best overall prices. Local liquor distributors will be utilized, including Southern Wine and Spirits, Wirtz Beverage, and Euclid Beverage. We will acquire office supplies from Office Max or Staples. The rest of the restaurant supplies (pots, pans, silverware, cooking utensils) will come from the most reputable dealer.

The inventory management and order taking and processing will be processed on touch screen point-of-sale monitors placed throughout the restaurant and bar area. The software for the business will either be Micros, Aloha, or another premiere restaurant software programs. This software can be altered to the business needs and many companies offer customer service if we are ever in need. The software will include a point of sale menu, inventory control analysis, credit card sales, bar and quick serve menu, office management, and much more.

We will provide ongoing training programs to assist with customer service and quality control. The training will include preparation of menu items, quality and food portion control, beverage and inventory management, using the software, cleanliness, organization and sanitation standards, marketing and public relations. All OSHA regulations will be taught and followed by all employees. All proper health documents and other licenses will be acquired and required for all employees, even management.

Competitive Analysis

TH is an upscale dining, sports-themed restaurant. The geographic area that TH will cover is Saint Charles, Geneva, Batavia and surrounding markets. TH hopes to zero in on the local market as well as attract and retain a following with visitors.

There are many taverns and restaurants in the area but none of them focus on a high-class sports bar theme. TH will offer a true sports bar theme and style. We will embrace all sports, and our focus will be on history and timelessness. Within a short distance of the proposed location are 15+ restaurants and bars, and not a single one of them is sports bar themed. These establishments include Francesca's, Zaza's, Wok n' Fire, Taste of the Himalayas, El Puente, Riverside Pub, Alley 64, Pub 222, The Beehive, House Pub, The Filling Station, The Office, and Alibi, and Solerno's to name a few.

The top competitor is Buffalo Wild Wings which is 2.6 miles away. Buffalo Wild Wings is a sports bar that offers an extensive menu with chicken products, full bar service, and sporting events on many TV's. Buffalo Wild Wings shares a part of the same target market as TH, but TH's focus caters to business professionals with higher income. Buffalo Wild Wings has a casual family dining experience and sports bar theme all in one restaurant. One advantage that we hold is that Marianna Ridenour was a manager at a Buffalo Wild Wings for three years. This gives TH management the insight to emulate the winning concepts, yet fine-tune TH to be its own separate and recognizable entity. TH will differentiate itself from Buffalo Wild Wings by offering a high-quality menu selection, sophisticated atmosphere, and comfortable, personalized service.

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Herein, we will use a SWOT analysis to help better understand the business, determine the target market, and develop a marketing plan.

Strengths

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- Only sports pub of its kind in the area
- Full, fresh, locally-sourced menu
- Upscale sports themed atmosphere
- Lots of TV's
- Will use TV and radio commercials to communicate to the various markets.
- Offer high quality audio and video equipment for their customer viewing and listening pleasures.
- High visibility, centralized location
- Attentive, experienced staff
- Arcada Theater

Weaknesses

- No brand recognition
- Location Size
- Company size

Opportunities

- To attract and retain financially successful sports fans in the area
- Possible future expansion
- Many outlets for advertising

Threats

- Another sports bar could move into this area
- Current growth desirable to competition
- Fast food chains, people could get their food and watch sports at home
- Higher food cost stemming from organic, local ingredients
- Inflation affecting operations for food, labor, and restaurant operating costs
- Keeping trained efficient staff

Marketing

TH's target market is the sports enthusiast, the business entertainer/owner, other service industry professionals, and the local night crowd, as well as families dining out. We want a variety of customers and will make sure everybody can enjoy the TH experience.

TH is planning a well-advertised grand opening before the start of the 2016 MLB regular season. The opening date will be a couple weeks before the grand opening and this will allow the employees to become familiar with the operations and customer interaction. The grand opening will be advertised in the local papers, radio, and many social media platforms. TH will pursue an aggressive marketing campaign targeted at the local sports fan market as white and blue-collar professionals.

Pricing

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All menu items are reasonably priced considering our fresh, never frozen, locallysourced ingredients. An average plate price will be \$10 - \$15 and alcoholic drinks will run \$6 - \$10. Bills will be considerably larger for game day visitors due to their length of stay. Our goal is to keep the customer happy and in awe of the service and the atmosphere, thereby ensuring their return. At TH we will take great care and pride in the guest experience. There will be no other place like ours and we plan to take full advantage of our exciting concept.

Promotional Tools

- Advertising
 - Wall posters advertising specials and menu items
 - V.I.P. parties available
 - Outdoor/Theater common-area message board changed weekly or daily
 - Grand Opening celebration
 - Yearly store birthday parties to celebrate the success of each year
 - We will also advertise in the phone book
 - Weekly or Monthly e-news letter with specials
 - An up-to-date email list
 - Website and smartphone app showing current draft beer and menu changes
- Local Store Marketing / Public Relations
 - School programs perfect attendance, honor roll, team sponsorship, management internships
 - Customer raffle for sports jersey's or gift certificates
 - Public Service discounts for police, firefighters, EMTs, etc.
 - Birthday Giveaways
- Local Media
 - Direct mail containing interior pictures of our restaurant, our prices, "Theme Nights," and an explanation of our concept
 - Radio campaign complete with live remotes in our parking lot. We will
 pick the three top local stations with which to place our short and catchy
 ads. We will also sponsor radio call-in contests with free meal coupons to
 Title House as the prize. We will also make "live on the air" presentations
 of our food products to the disk jockeys, hoping to get the promotions
 broadcasted to the listening audience.
 - Cross promotion with the Arcada theater

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- Newspaper campaign placing several large ads throughout the month to explain our concept to the local area
- Cable TV will be a possibility if we can secure favorable rates with enough frequency.
- Restaurant web page this will give the internet users access to menus, daily specials, weekly promotions, and even placing pick up orders
- Google AdSpace and other forms of internet advertising
- o Billboards
- Strong social media presence

Title House's marketing budget will be a flexible \$4000 quarter. This will be more aggressive in the beginning. Being flexible in the marketing budget will let the advertisers adjust for different sporting events such as the Super Bowl, Stanley Cup, NBA finals, NASCAR events and the World Series. The marketing budget can be allocated in any way that best suits the time of year.

We will measure how well the advertising campaign is working. We will take random surveys of the customers that are in the restaurant as well as have a comments page on the website. What we would like to know is how the customer heard of TH and how they like it. In order to have a successful survey campaign, we will offer discounts for completed surveys. This is also a good way to get customers to add their email to our list.

Sample marketing budget (per quarter) Newspaper flyer - \$1500 Radio advertisement - \$1500 Web Page - \$1000 Customer raffle - \$350 Direct mail - \$750 Cable TV - <u>\$1500</u> \$6600

TH will train the wait staff to up-sell and to promote. Few things are more important in any business than positive training of staff which leads to productive and profitable results. Simply put – the better the training, the better the service. The better service the employees provide, the greater the returns on every aspect of our business.

TH will be committed to maximizing our purchasing power by building lasting relationships with local vendors and companies that will benefit all areas of our business. We will work directly and closely with all related industry contacts to ensure our restaurant the highest quality products and merchandise at best available prices. This covers all aspects of our business from food & bar purchases to retail and merchandise items, fixtures and equipment.

Assumption Page

Management / Human Resources

TH plans to employee 10 to 20 employees. The hours are 11:00 AM till Midnight, Monday – Sunday. 64-6 Cooks up to \$13/hr, 3-5 Servers up to \$6.00/hr, 3-5 Bartenders (they can also perform other position functions) up to \$6.00/hr, and salaried General Manager, Assistant General Manager, and Assistant Manager.

• Operations

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The operating expense for each month will include bank payment, supplier payment, utilities, Directv, salaries, and insurance.

The initial investment will be used to cover start up costs including facility, equipment, hiring and training employees, liquor license, initial advertising, and all other necessary licenses.

Marketing

There will be a marketing budget of \$4000 - \$8000 per quarter. There will be extra marketing money for the grand opening celebration.

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(partial) Menu-

Apps:

- 1. Artichoke stuffed with herb cream cheese
- 2. Garden fries zucchini, cauliflower, broccoli, green beans, pickles, jicama, breaded and deep fried. With house sauce variety.

Soup/salad:

- 1. Build your own a list of ingredients posted that the customer can choose from some without charge, some with charge.
- 2. Various potato salad, pasta salads, tabouli, cucumber salad, etc

Sandwiches:

- 1. Deli sandwich menu; choices will include a protein, veggie topping, handcrafted sauce
- 2. Chicago Cuban; Pork, Ham, Swiss, Mustard, Pickles, sport peppers, Timor, onion, celery seed, on a poppy seed bun served Panini style. "El Chicago"
- 3. Made to order burger with several different options for toppings

Entrees:

- 1. Spaghetti with Homemade Bolognese Sauce
- 2. Fresh Grilled Fish with a veggie and a side
- 3. Flatbreads and pizzas with housemade sauces

Dessert:

1. Various Mason Jar Desserts

Quick Item:

- 1. A full sandwich table with various breads, wraps, meats, cheeses, toppings, dressings
- 2. Various Breakfast sandwiches made quickly and served to-go style for the morning commute

Vegan:

- 1. Hearts of Palm calamari
- 2. Portobello Fajitas with a Spanish Pineapple Rice and Refried Beans

Focus on local, fresh, not frozen, scratch, in house, and original

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